

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2012/13 (Month 7)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Resources and Regulated Services (Intake and Reablement)	6.189	5.661	(0.528)	(0.497)	<p>Extra Care projected in year underspend on new scheme (£0.200m) due to timeframe for completion.</p> <p>In-house Domiciliary Care projected underspend of £0.296m due to reduced pay costs from changes to service delivery and greater use of reablement and independent sector care providers. The increase (£0.061m) from month 6 is mainly due to further reductions in projected pay and staff transport costs (£0.051m) and additional income (£0.016m).</p> <p>Of the additional variance a projected underspend of £0.138m relates to work which is yet to be undertaken to realign the budgets following the transport review (this cannot be undertaken until the outcomes of the current contract tendering process is known in January) and £0.053m to vacancies within Day Services. This is offset by a projected overspend within Professional Support (£0.152m), increased from month 6 (£0.015m) which will be addressed as part of TSSA realignment.</p>	The underspend against Extra Care is one-off and non recurring and has arisen due to delays in building works encountered by our partner. Keep under review pending completion of Transforming Social Services for Adults (TSSA) programme and realign budgets as appropriate.

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Reablement Service (Intake and Reablement)	0.370	0.275	(0.095)	(0.093)	Pay costs being suppressed due to the use of Homecare staff, vacant post and part year appointments (£0.082m) together with additional Health income (£0.020m) offset by various small overspends.	Keep under review pending completion of Transforming Social Services for Adults (TSSA) programme.

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Locality Teams (Localities)	16.436	16.610	0.174	0.206	<p>The significant variances lie within:</p> <p>Physical Disability Services</p> <ul style="list-style-type: none"> > Purchased Home Care - projected overspend (£0.111m) reflects current care packages. A reduction from month 6 (£0.037m) due mostly to additional income (£0.031m). > Purchased Residential Care - projected underspend (£0.255m) reflecting current service users. > Minor Adaptations - projected overspend (£0.097m) reflecting the continuing demand within the service. <p>Older People Services</p> <ul style="list-style-type: none"> > Purchased Day Care - projected underspend (£0.082m) due to a changed emphasis in service delivery. > Reablement Service - projected overspend (£0.081m) due to changes in service delivery resulting from TSSA. > Purchased Home Care - projected overspend (£0.217m) reflecting current care packages. > Purchased Residential Care - projected overspend (£0.018m) a reduction from month 6 (£0.040m) reflecting current service users. 	<p>Keep under review pending completion of Transforming Social Services for Adults (TSSA) programme. Following phase 1 of TSSA and during the detailed reorganisation of services, it has been decided that most of the PDSI elements included as part of the locality team budgets at the early stages of TSSA will form a separate line under the Disability Services Heading, with only the Occupational Therapy service remaining as part of the locality teams. This will undertaken for 2013/14.</p>

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Resource & Regulated Service (Disability Services)	12.508	12.558	0.050	0.011	This variance is mostly due to a budget reduction (£0.050m) due to the application of the vacancy management efficiency. However, within the Service in-house Community Living is projecting an overspend of £0.176m mainly due to the need to procure independent sector staff to cover for absences across the various houses. in addition, the Independant sector purchased care section is projecting to underspend overall by £0.105m due to underspends against purchased residential care; the balance (£0.021m) is made up of various small under and overspends within the Service.	Keep under review.

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Ringfenced Budgets (Mental Health)	0.301	0.182	(0.119)	(0.126)	Reflects current care packages for 2012/13.	Keep under review - potential volatility due to changes in client numbers and demands at short notice from prison or courts. Reduced budget in 12/13. The possibility of re-aligning budget between the two services has been considered and dismissed for now as there are early indications of additional Mental Health clients although at this stage potential costs or start dates are unknown.
Ringfenced Budgets (Learning Disability)	0.466	0.610	0.144	0.149	This reflects the full year impact of a new service user that commenced during December 2011 together with some other changes to care packages.	
Good Health (Development & Resources)	0.981	1.117	0.136	0.136	The majority of the overspend (£0.104m) is mainly due to one-off redundancy related costs for two staff falling on the service following a restructure.	Not recurring.
Business Services - Income (Development & Resources)	(1.511)	(1.461)	0.050	0.050	Following a recommendation from Corporate Debt Recovery an additional £0.050m has been added to the total provision for bad or doubtful debts.	

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Vacancy Management (Development & Resources)	0.000	0.000	0.000	0.100	This has now been allocated against vacant posts: Resources & Regulated Services (Disability Services) £0.050m; Vulnerable Adults (Disability Services) £0.027m; Professional Support (Intake & Reablement) £0.016m; Resources & Regulated Services (Intake and Reablement) £0.007m.	None
Family Placement (Children's Services)	1.833	2.152	0.319	0.320	The projected overspend is mainly as a result of an increase in the number of foster care placements within the service. It is also due to the increasing number of court orders for Residence and Special Guardianship orders which invariably attract an ongoing allowance for the carers.	A review of the Family Placement Team has commenced the outcome of which will inform future planning and possible efficiencies.
Family Support (Children's Services)	0.341	0.285	(0.056)	(0.064)	The projected underspend in this service is mostly due to a reduction in the use of sessional staff following an embargo and a review of thresholds. The use of sessional staff can fluctuate monthly depending on caseloads, especially for child protection and court ordered supervised contact.	As the spend in this Service is very dependant on caseload continue to keep under review.

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Other Residential (Children Services)	0.526	0.466	(0.060)	(0.065)	The projected underspend relates to the opening of Arosfa being later than anticipated.	Keep under review due to the potential for additional costs relating to transport charges.
Grants (Children Services)	0.117	0.069	(0.048)	(0.049)	This budget is used for funding mostly one-off activities the need for which does vary. The underspend reflects current expectations of demands.	Keep under review.

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Professional Support (Children's Services)	5.382	5.551	0.169	0.158	This area comprises Fieldwork, Resources, Children's Integrated Disability Service (CIDS) and General. Fieldwork is projecting to overspend by £0.339m mostly due to the Children and Young Adolescent Support team (£0.328m) - client payments (£0.218m) and staff pay costs (£0.096m); the client payments includes the costs for two particularly high cost individuals (£0.120m). Resources is projecting to underspend by £0.037m mostly due to underspending on staff pay within Family Placement Team. CIDS is projecting to overspend by £0.061m which is mainly due to increased take up of direct payments. General is projected to underspend by £0.194m. This is partly due to legal/court costs underspending as is associated transport costs, in addition Children First is currently projecting an underspend by as is Corporate Parenting. Due to the overspend within the Service where possible spending is minimised wherever possible.	Keep under review. The Head of Service (Children) has instigated a review into the specifics around these two service users.

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Out of County Pooled Budget (Children's Services)	3.711	3.450	(0.261)	(0.139)	Projections reflect existing placements up until March 2013. This reflects known reductions in payments to providers following re-negotiation of contracts. The movement since month 6 reflect three placements ending and a reduced projection for costs associated with work undertaken in relation to provider costs.	The focus of high cost placements is now a North Wales project and will continued to be reviewed. The in house project requires sign off by the two directors at the next meeting.
Ring-fenced Budget (Housing Services)	0.377	0.319	(0.058)	(0.059)	This reflects current projection of the anticipated demand on the service this financial year.	Keep under review. One off and non recurring due to anticipated rise in presentations in 13/14 due to Welfare Reform impact and projections that the full budget will be required for further temporary accomodation units in the future.
Homelessness (Housing Services)	0.488	0.437	(0.051)	(0.040)	This reflects current projection of the anticipated demand on the service this financial year.	
Resident Wardens (Housing Services)	1.236	1.134	(0.102)	(0.090)	Budget based on restructure. Variance relates to vacancies within the new structure yet to be implemented.	Restructure approval required.
Other variances (aggregate)	8.646	8.558	(0.088)	(0.180)	Various minor variances.	Continue to review but not expected to be recurrent.
Total :	58.397	57.973	(0.424)	(0.272)		